# The Role of Small Herbaria in Large Digitization Projects



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# Some Background

NIBA – Network Integrated Biological Alliance – a 2010 strategic plan for a 10-year effort to digitize and mobilize the scientific information associated with biological specimens held in U.S. research collections.

NSF ADBC – Advancing Digitization of Biodiversity Collections – a 10-year program to digitize biodiversity specimens stored in all U.S. Collections. Total program funding is \$10 million per year. Fund 3-4 new TCN projects each year.

**TCN – Thematic Collection Network** – Digitization projects funded by NSF ADBC are networks of institutions with a strategy for digitizing information that addresses a particular research theme, such as impacts of climate change on the biota of a region.



integrates data, coordinates and promotes tool development, and fostering partnerships and innovations.

## NSF ADBC Projects

2011

A Collections Digitization Framework for the 21st Century.

Pl: Lawrence Page, University of Florida

InvertNet--An Integrative Platform for Research on Environmental Change, Species Discovery and Identification.

PI: Christopher Dietrich, University of Illinois, Urbana-Champaign

Plants, Herbivores and Parasitoids: A Model System for the Study of Tri-Trophic Associations.

PI: Randall T. Schuh, American Museum of Natural History

North American Lichens and Bryophytes: Sensitive Indicators of Environmental Quality and Change.

Pl: Corinna Gries, University of Wisconsin, Madison

## NSF ADBC Projects

2012

Mobilizing New England Vascular Plant Specimen Data to Track Environmental Changes.

PI: Patrick Sweeney, Yale University

Digitizing Fossils to Enable New Syntheses in Biogeography - Creating a PALEONICHES-TCN.

PI: Bruce Lieberman, University of Kansas

The Macrofungi Collection Consortium: Unlocking a Biodiversity Resource for Understanding Biotic Interactions, Nutrient Cycling and Human Affairs.

PI: Barbara Thiers, New York Botanical Garden

Southwest Collections of Arthropods Network (SCAN): A Model for Collections Digitization to Promote Taxonomic and Ecological Research.

PI: Neil Cobb, Northern Arizona University

## NSF ADBC Projects

2013

Fossil Insect Collaborative: A Deep-Time Approach to Studying Diversification and Response to Environmental Change.

PI: Dena M. Smith, University of Colorado Boulder

Developing a Centralized Digital Archive of Vouchered Animal Communication Signals.

PI: Michael S. Webster, Cornell University

The Macroalgal Herbarium Consortium: Accessing 150 Years of Specimen Data to Understand Changes in the Marine/Aquatic Environment.

PI: Christopher D. Neefus, University of New Hampshire

# ADBC Herbarium Projects

North American Lichens and Bryophytes: Sensitive Indicators of Environmental Quality and Change.

2.3 Million Specimens in 60 Collections

Mobilizing New England Vascular Plant Specimen Data to Track Environmental Changes.

1.3 Million Specimens in 15 Collections

The Macrofungi Collection Consortium: Unlocking a Biodiversity Resource for Understanding Biotic Interactions, Nutrient Cycling and Human Affairs.

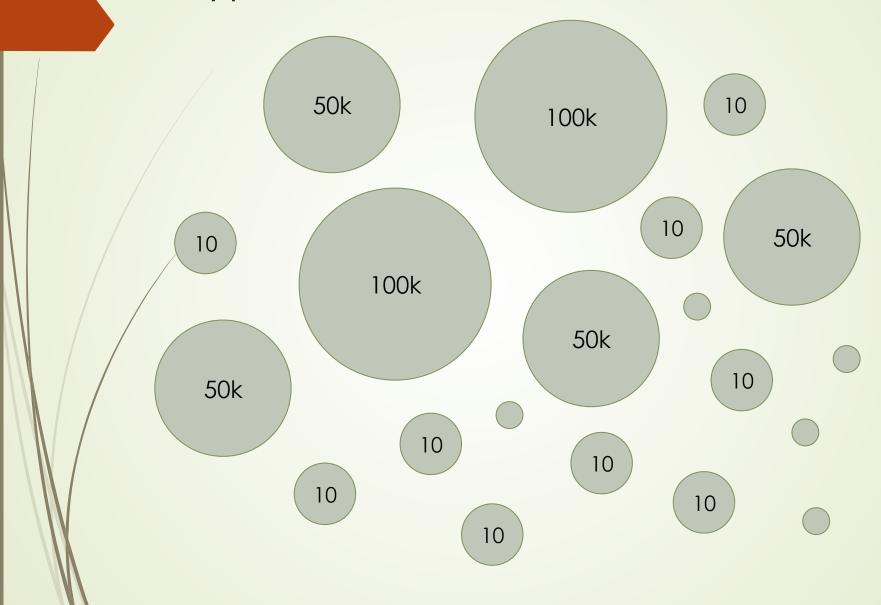
1.4 Million Specimens in 24 Collections

The Macroalgal Herbarium Consortium: Accessing 150 Years of Specimen Data to Understand Changes in the Marine/Aquatic Environment.

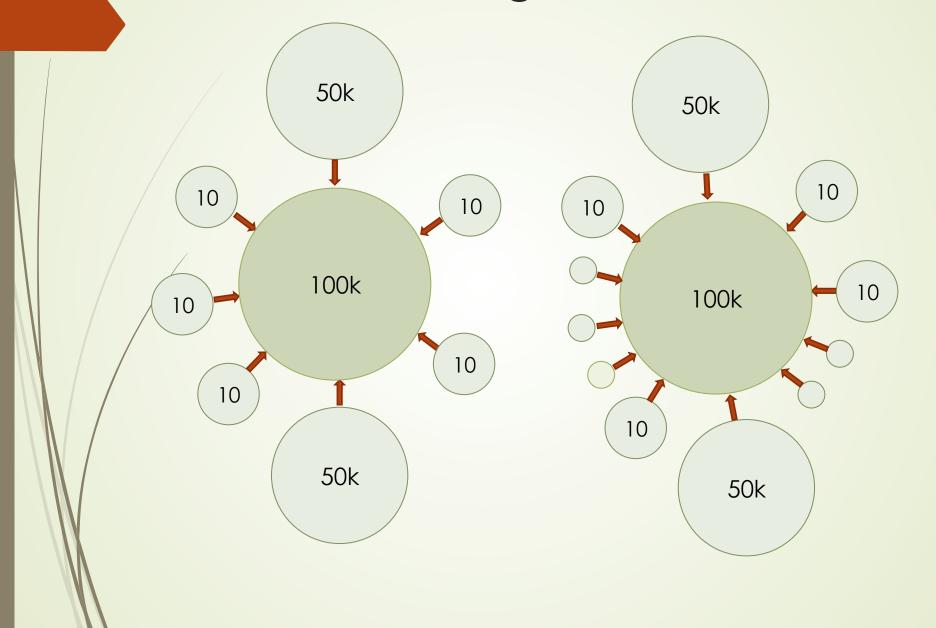
1.2 Million Specimens in 49 Collections

# What is the Role of Small Herbaria in Projects Like These?

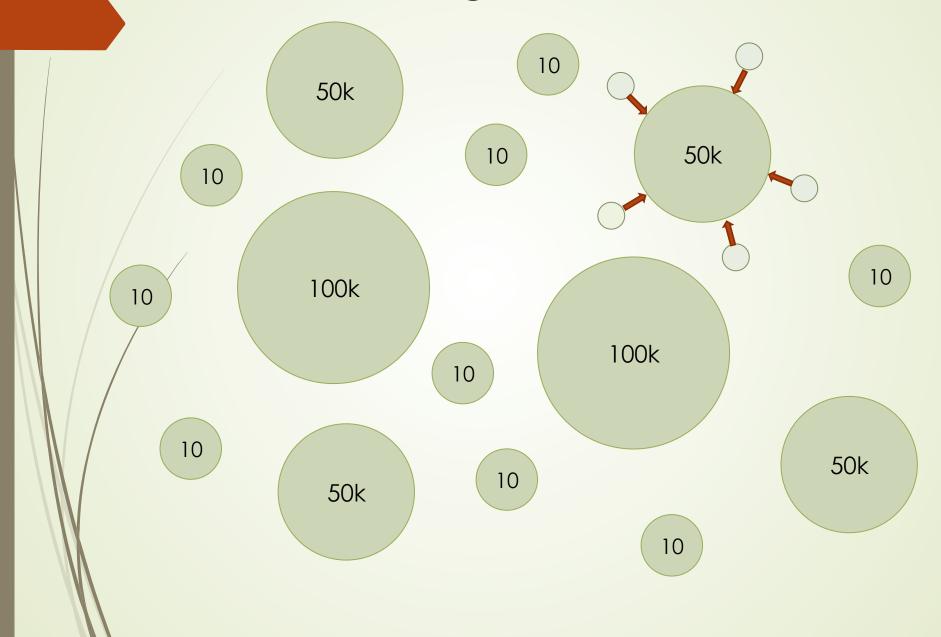
## Hypothetical Herbarium TCN



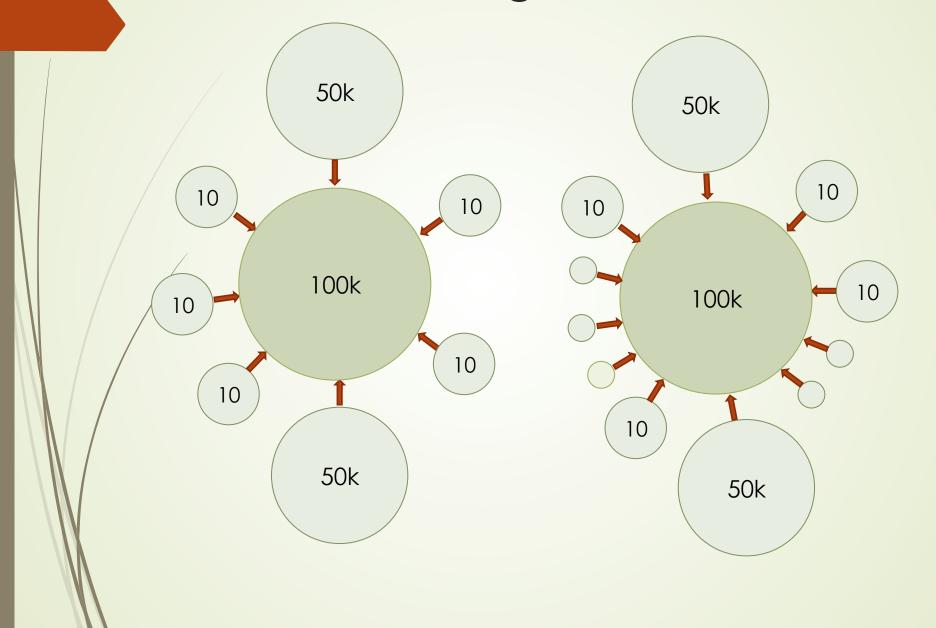
# Centralized Digitization Model



## Distributed Digitization Model



# Centralized Digitization Model



## Centralized Model Considerations

#### From the Project Directors' Perspective

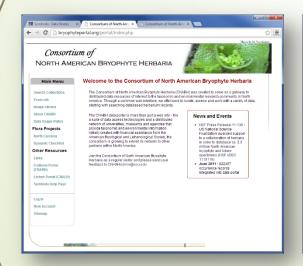
- Simplified Project Administration
  - Proposal Preparation Budgets, C.V.s, Current & Pending, etc.
  - Progress Reports
- Full-time project staff
  - Fewer people to train and supervise
  - Proficiency improves with experience
  - Sense of project "ownership"
- Custom made high through-put equipment

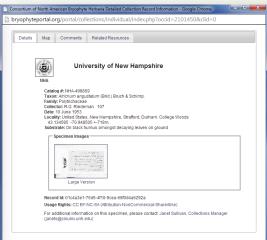


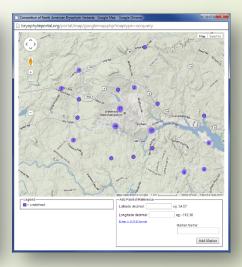
## Centralized Model Considerations

#### <u>From the Small Herbarium Perspective</u>

- Collection is digitized "for free"
  - Minimal time commitment
  - Little or no financial cost
- Digitized collection accessible via project portal
  - Increased collection utilization
  - Data integration with other related collections
  - Access to tools for georeferencing, mapping, taxonomic updates
- Increased collaboration with other herbaria







## Centralized Model Considerations

#### Major Budget Item

**Equipment** - Design and construct 2 high through-put systems and custom control software.

Research & Development	\$ 80,000
Construct 2 systems @ \$35,000 each	\$ 70,000

**Technicians** - 1 full time and 1 half time technician at each of the Digitization Centers for 2 years @ \$40,000 per FTE plus benefits

**Training** - Travel costs to send 2 technicians to 2 training sessions 2 people x 2 sessions x \$2,000 \$8,000

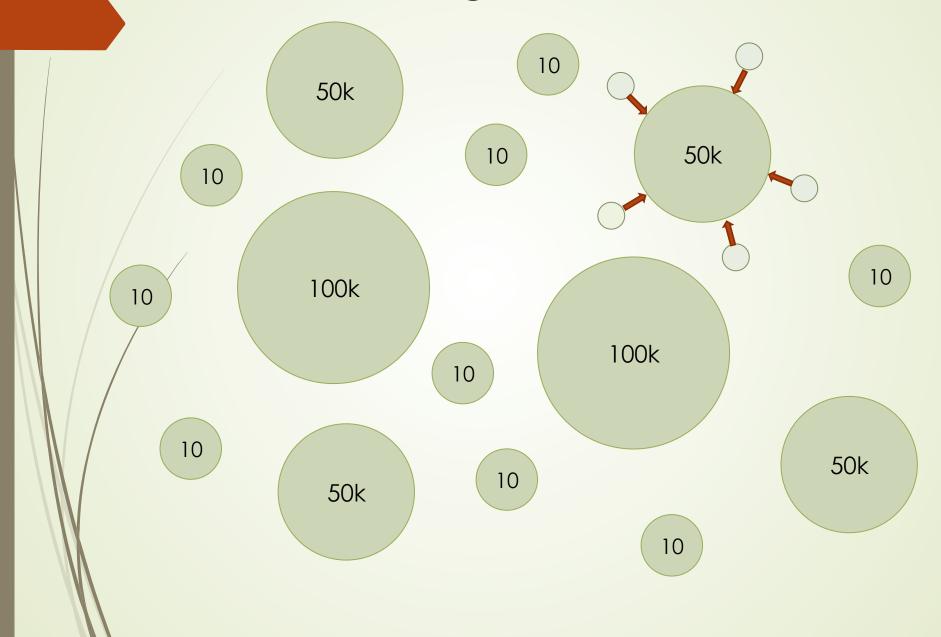
**Shipping** - 300,000 specimens to and from a Digitization Center with 200 specimens per carton

1500 cartons x \$25 x 2 ways <u>\$75,000</u>

**Total** \$ 593,000

Based on through-put of 500 specimens per day per Digitization Center the project will take 500 days to complete. With a 5-day work-week, that's **2 years**.

## Distributed Digitization Model



## Distributed Model Considerations

#### From the Project Directors' Perspective

- Complex Project Administration
  - Proposal Preparation 15 Budgets, 15+ C.V.s, 15+ Current & Pending, etc.
  - 15 Progress Reports
  - Larger project meetings
- Part-time project staff, lots of students
  - Lots of people to train and supervise
  - High turnover rate for student help
- 15 off-the-shelf imaging stations

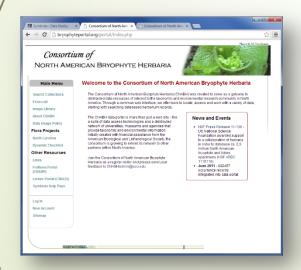




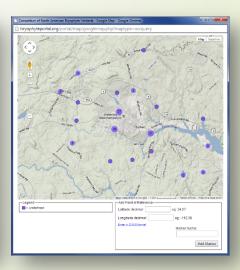
## Distributed Model Considerations

#### <u>From the Small Herbarium Perspective</u>

- Collection is digitized in-house
  - Significant time commitment
- Digitized collection accessible via project portal
  - Increased collection utilization
  - Data integration with other related collections
  - Access to tools for georeferencing, mapping, taxonomic updates
- Greatly increased collaboration with other herbaria







## Distributed Model Considerations

#### **Distributed Model**

Equipment - Using off-the-shelf components.  15 Imaging Stations x \$6,000	\$	90,000
Part-time Technicians - The 2 larger collections will each have 1 part time (75%) technician for 1.5 years @ \$30,000 per year plus benefits \$45k x 1 technician x 2 DCs x 1.5 yrs	\$	135,000
<b>Students/Interns</b> - Digitization at the 13 other Digitizing Institutions will be done by students or interns supervised by existing herbarium staff. Students are paid hourly and work 10-20 hours per week.  \$9 per hour x 26,000 hours	\$	234,000
Existing Herbarium Staff - At herbaria without technicians, existing staff will oversee the project, train and supervise students. One month of salary per year will be covered by the project.  4 herbaria x 2 years x \$6,000  9 herbaria x 1 year x \$6,000	\$ \$	48,000 54,000
Training - Travel costs to send 2 technicians and 13 staff members to training sessions  15 people x \$2,000  Shipping - 10,000 specimens to and from a Digitization Center with 200 specimens per carton	\$	30,000
50 cartons x \$25 x 2 ways  Total	<u>\$</u> \$	2,500 593,500

Based on through-put of 15 specimens per student per hour. Smaller collections (10k) will take 6 months based on a 2 students working 15 hours/week. The 50k collections will take 1.5 years with 3 students. The 100k collections will take 1.5 years with 1 technician working 30 hours/week plus 3 students.

- The cost is the same
- The end product is the same
- The administration is far more complicated

Why would anyone choose the Distributed Model?

## Distributed Model

- 30-40 students trained
- 15 staff members trained
- 15 herbaria have equipment and experience to digitize additional collections
- Students and staff from 15 institutions have a sense of ownership in the project
- Administration in 15 institutions have a greater appreciation for the value of their herbarium collections and personnel

Comments?